# SENATE & ASSEMBLY HOUSING COMMITTEE

FEBRUARY 2023

#### DM DEVELOPMENT





















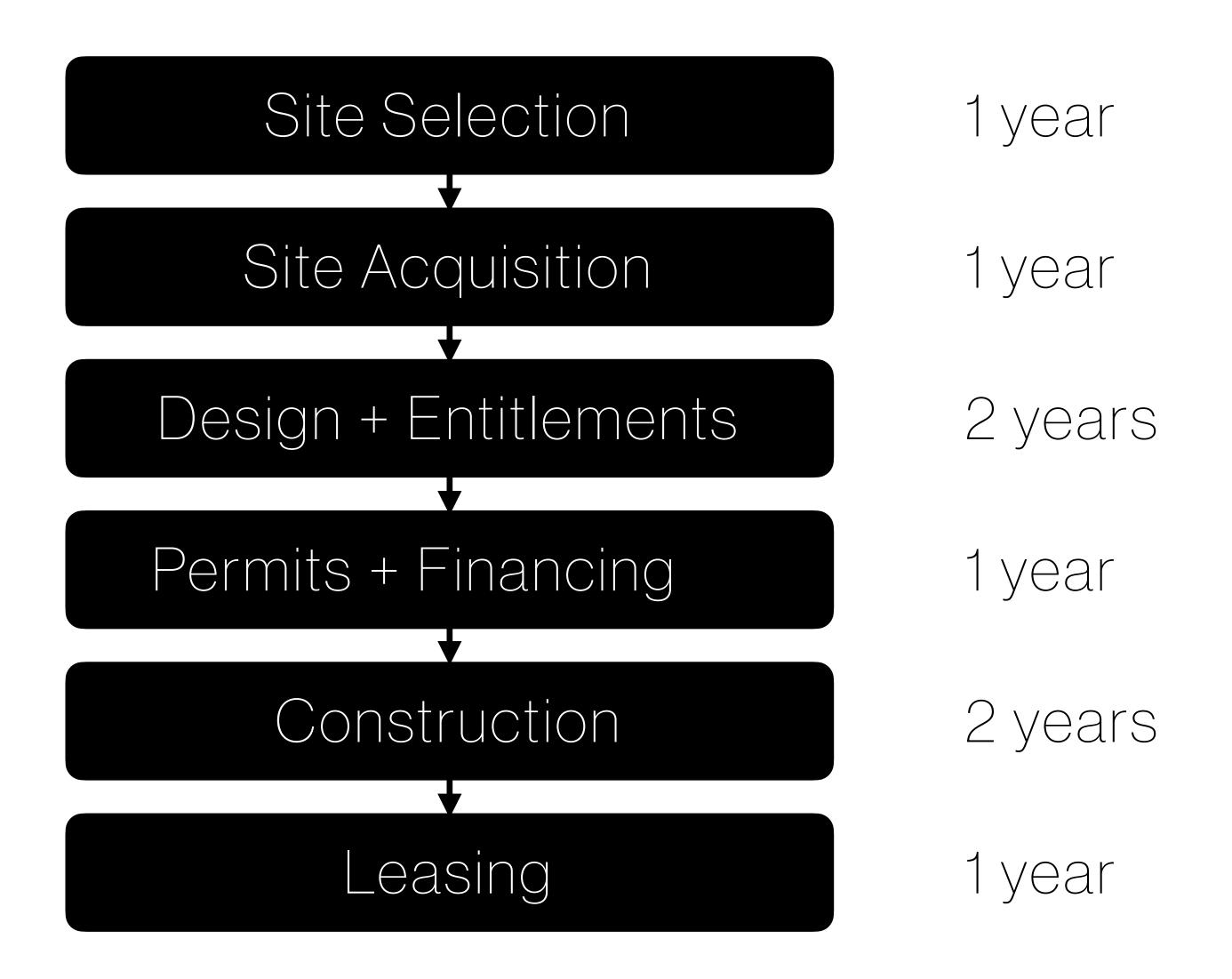




#### DM DEVELOPMENT PORTFOLIO

	Project	Location	Type	Status	Completion	Units	Size (GSF)	Project Cost
1.	188 Octavia	San Francisco	Multifamily   Retail	Completed	2020	28	27,340	\$20,000,000
2.	Union House	San Francisco	Condo   Retail	Completed	2020	41	92,609	\$76,000,000
3.	The Harland	Los Angeles	Multifamily	Completed	2020	49	174,915	\$120,000,000
4.	815 Tenessee	San Francisco	Condo   Retail	Completed	2018	69	94,009	\$77,000,000
5.	450 Hayes	San Francisco	Condo   Retail	Completed	2016	41	66,167	\$50,000,000
6.	400 Grove	San Francisco	Condo   Retail	Completed	2015	34	44,414	\$35,000,000
7.	8 Octavia	San Francisco	Condo   Retail	Completed	2014	47	70,153	\$50,000,000
8.	2301Lombard	San Francisco	Condo   Retail	Sold Upon Entitlement	2018	22	41,345	\$35,000,000
9.	2290 Third St	San Francisco	Multifamily   Retail	Sold Upon Entitlement	2018	71	75,915	\$77,000,000
10.	321 Florida	San Francisco	Multifamily	Pre-development	2024	168	153,420	\$129,000,000
11.	1717 Bronson	Los Angeles	Multifamily	Pre-development	2025	349	311,796	\$173,000,000
12.	300 De Haro	San Francisco	Multifamily   Retail	Pre-development	2025	450	213,625	\$187,000,000
						1,369	1,365,708	\$1,029,000,000

### DEVELOPMENT PROCESS OVERVIEW



#### DEVELOPMENT PROCESS SITE SELECTION

- Geography
- Zoning (Density, Height, Bulk, Housing Type, etc)
- Regulatory Issues (Entitlement Process, Special Assessments, etc)
- Market Analysis (Employment, Amenities, Transit, etc)
- Environmental Issues (Historical Resources, Hazmat, etc)
- Availability of Utilities

#### DEVELOPMENT PROCESS SITE ACQUISITION

- Project Underwriting
  - Feasibility Study
  - Pro Forma Modeling (Costs, Revenues, Returns)
- Transaction
  - Offer
  - Negotiation
  - Due Diligence
  - Definitive Documents
  - Closing

### DEVELOPMENT PROCESS DESIGN + ENTITLEMENTS

- Concept / Schematic Design
- Preliminary Project Review (PPR)
- Preliminary Project Application (PPA)
- Project Application (PRJ)
  - Design Review
  - Environmental Review
- Community Outreach
- Public Hearings (Rec & Park, Historic Preservation, Planning Commission)
- Appeals
- CEQA Lawsuits

### DEVELOPMENT PROCESS PERMITS + FINANCING

- Design Development / Construction Drawings
- Permits (Excavation / Shoring, Site, Street Improvement, Demo, etc)
- Guaranteed Maximum Price (GMP) Contract with General Contractor
- JV Equity Agreement and Construction Financing Loan Docs

### DEVELOPMENT PROCESS CONSTRUCTION + LEASING

- Manage General Contractor Through Vertical Development
- Change Order Review / Management
- Punch Lists / Project Opening
- Temporary / Final Certificate of Occupancy
- Manage 3rd Party Property Manager / Marketing / Leasing

# SF MULTIFAMILY HOUSING PROJECT PRO FORMA

Land Acquisition Price	\$ 11,200,000		
Closing Costs (Appraisal, Survey, Studies, Legal, etc)	\$ 605,040		
Hard Costs	\$ 81,775,000		
Soft Costs (Architecture, Engineering, Consulting, Taxes, Insurance, Bank Fees, PG&E, Legal, etc)	\$ 12,162,366		
Development Fees	\$ 3,383,173		
City Fees	\$ 9,625,584		
Financing Costs	\$ 9,359,562		
Contingency	\$ 5,221,283	: :	
Total Costs	\$ 133,332,008	\$	793,643 per unit
Rent PSF	\$ 5.77		
Effective Gross Income	\$ 7,597,200		
Operating Expenses	\$ 2,239,605		
Net Operating Income	\$ 5,357,595	6	
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4.0%

Return on Cost

# SF MULTIFAMILY HOUSING PROJECT PRO FORMA

Return on Cost	4.0%		6.0%	
Net Operating Income	\$ 5,357,595	\$	8,010,754	
Operating Expenses	\$ 2,239,605	\$	2,814,434	
Effective Gross Income	\$ 7,597,200	\$	10,825,188	
Rent PSF	\$ 5.77	\$	8.40	46%
Total Costs	\$ 133,332,008	\$	133,332,008	
Contingency	\$ 5,221,283	Who i		
Financing Costs	\$ 9,359,562			
City Fees	\$ 9,625,584			
Development Fees	\$ 3,383,173			
Soft Costs (Architecture, Engineering, Consulting, Taxes, Insurance, Bank Fees, PG&E, Legal, etc)	\$ 12,162,366			
Hard Costs	\$ 81,775,000			
Closing Costs (Appraisal, Survey, Studies, Legal, etc)	\$ 605,040			
Land Acquisition Price	\$ 11,200,000			

# SF MULTIFAMILY HOUSING PROJECT PRO FORMA

Return on Cost	4.0%	6.0%	
Net Operating Income	\$ 5,357,595	\$ 5,357,595	
Operating Expenses	\$ 2,239,605	\$ 2,239,605	
Effective Gross Income	\$ 7,597,200	\$ 7,597,200	
Rent PSF	\$ 5.77	\$ 5.77	
Total Costs	\$ 133,332,008	\$ 89,293,250	-49%
Contingency	\$ 5,221,283		
Financing Costs	\$ 9,359,562		
City Fees	\$ 9,625,584		
Development Fees	\$ 3,383,173		
Soft Costs (Architecture, Engineering, Consulting, Taxes, Insurance, Bank Fees, PG&E, Legal, etc)	\$ 12,162,366		
Hard Costs	\$ 81,775,000		
Closing Costs (Appraisal, Survey, Studies, Legal, etc)	\$ 605,040		
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